

# Bury Children's Trust

## Minutes of the Trust Board meeting held on 10 November 2016

### Attendance:

Mark Carriline	Executive Director Children, Young People & Culture (Chair)
Cllr Eammon O'Brien	Deputy Cabinet Member Children & Families
Lesley Jones	Director of Public Health, Council Communities & Wellbeing
Ann Noi	Strategy Planning & Development Lead, Council Communities & Wellbeing
CI Jo Marshall-Bell	Greater Manchester Police, Bury Division
Maria Worthington	Business Manager Neighbourhoods, Six-Town Housing
Klare Rufo	Assistant Director Learning & Culture, CYP & Culture
Catherine Tickle	Commissioning Programme Manager, Bury CCG
Dr Bin Low	Consultant Paediatrician, Pennine Acute Hospitals NHS Trust
Maxine Lomax	Head of Safeguarding/Designated Nurse Child Protection Bury CCG
Jackie Gower	Assistant Director Social Care, CYP & Culture
Kim Marshall	Operational Manager, Bury Healthy Young Minds, PCFT
Dr Louise Holly	Lead Consultant Psychiatrist, Bury Healthy Young Minds, PCFT
Tim Marsh	Fairbridge Programme Manager – N Manchester, Princes Trust, for Bury CYP & Families 3 <sup>rd</sup> Sector Forum
Kathryn Krinks	Interim Divisional Director Paediatrics, PAHT
Heather Walton	Youth Participation Officer, Council CYP & Culture
Lindsay Dennis	Children's Trust Development Officer, Council CYP & Culture
Karen Young	Council Communities & Wellbeing, attending for item 3.5

### 1. Introductions and Apologies (M Carriline)

MC welcomed everyone to the meeting. Apologies were received from Charlie Deane (Bury College), Helen Chadwick (BAPH), Tom Gledhill (BASH) and Anne Gent (DWP). Ann Noi attended on behalf of Tracy Minshull; and Tim Marsh attended in place of Vicky Maloney for the CYP & Families 3<sup>rd</sup> sector Forum.

### 2. June Minutes, Actions and Matters Arising

June Minutes were approved.

In addition to information provided in the Summary of Actions or included as agenda items, the following points were raised

#### 2.1 Actions: Item 1 and 2: Commissioning Principles and Workforce Strategy

The next meeting will include partners' feedback on implementation of the Commissioning Principles, Workforce Strategy and Participation Strategy in their agencies.

**Action: LD/Board members**

## 2.2 **Actions: Item 4 Ofsted Report – Care Leavers** (M Worthington) (Paper provided)

MW confirmed she has worked with David Lamb to develop a Protocol to improve information sharing, so that Care Leavers in STH can be supported to sustain their tenancies. In addition MC advised that an Accommodation Sufficiency Review paper will be taken to Council Snr Leadership Team on 14 November with regard to improving support for Care Leavers.

## 2.3 **Actions: Item 9 CYP Forum** (TM)

In June, VM fed back that in response to concerns raised by the 3<sup>rd</sup> sector, Communities & Wellbeing had agreed to hold a 3<sup>rd</sup> sector development workshop. TM advised that this took place in October and a small working group has since met to develop the findings from the event, including re funding for infrastructure support (£30k from Council). CYP Forum has asked that they be sent a copy of the working group minutes. MC suggested that the Trust Board would also like to receive the Minutes.

**Action: LD to speak to Heather Crozier**

## 3. **Key Strategic Issues**

### 3.1 **Schools Landscape (KR)** *paper provided*

KR presented a model of system leadership that she is developing with schools in Bury. This will transform the way that schools work together into formal alliances which will share ownership of the outcomes of all schools in the group, sharing data, good practice and potentially resources to drive improvement for all children and young people (ie, inclusive agenda). It aims to reduce reliance on diminishing Council services and build resilience from within the schools structure. The governance structure for the model has an overarching Strategic Priorities Board which KR proposed will report to the Safeguarding Board and Children's Trust Board. The Strategic Priorities Board will be chaired by Mark Carriline and established before Christmas. The school groupings are not yet decided, but will need to ensure that across the borough there is an inclusive approach to improving educational outcomes for all children and young people.

In response to questions from the Board, KR advised that she is attending the Bury Governors Association on 17 November; and that Academies will be included in the groupings to ensure that all schools and academies work together. The voice of pupils and parents is an important element, and it was noted that Circles can feed into this. KR added that the System Leadership model provides an opportunity to test and develop improvements, eg, looking at how early help/prevention and intervention can be strengthened working through the groups.

### 3.2 **GM Devolution (MC)**

MC advised that with regard to the Children's Services Review across 7 themes, a DfE response to the business cases that were submitted in April is still awaited. These make the case for £30m over 3 years to be devolved for services across 10 local authorities. The next set of funding announcements will be in the Autumn Statement due on 23 November.

With regard to GM Health & Social Care, LJ updated that the GM Population Health Plan has been drafted. This includes proposals to improve data sharing through the

GM-Connect data and information programme and address barriers such as information governance and different systems. It is proposed to test this through the implementation of the Early Years delivery model, where data sharing has been a barrier to progress, and Bury could potentially be a test area.

**Action:** LJ will send draft paper for CT Board and CT Ops Group

### **3.3 Local Care Organisations (LCOs) and One Commissioning Organisations (OCO) (ML) *Papers provided***

ML and LJ outlined that as part of Integration of Health & Social Care (and as part of GM Devolution) all localities have to develop a Locality Plan to meet needs and improve health outcomes in all localities. They are also encouraged to develop Local Care Organisations to bring providers together to ensure that care provision is integrated. The LCO's can be based around different issues, eg, 'safety out of hospital' which brings providers together to support safe and timely hospital discharges. Locally the LCO has the following PAHT, PCFT, GP Federation, BARDOC and Adults Social Care.

The Integration of Health & Social Care includes the development of a One Commissioning Organisation, ie an alliance of health and social care commissioners. The OCO is responsible for developing a health and social care system which will integrate commissioning and service delivery, aligned to the Locality Plan.

### **3.4 Locality Working (KY and JM-B)**

KY explained that locality (or neighbourhood) working is the delivery arm of the Local Care Organisations. KY's role has been in developing locality hubs in order to enable place-based integration of services. The trail-blazer areas have been Bury East and Radcliffe.

Bury East hub, which opened in Castle Buildings on 19 September holds regular zone meetings where agencies come together to improve outcomes against priorities (domestic violence and crime) and to work together on individual cases, sharing information and resolving problems. KY gave examples of progress through the hubs (eg work with rough sleepers), and staff have fed back that the zone meetings enable problems and referrals which previously took up a lot of time to be resolved speedily and satisfactorily.

The Radcliffe hub opened in October and a front-face (for the public) should open in the next 2-3 weeks.

There have been community events 'Love Bury East' and 'Love Radcliffe' to engage with residents about the good things about the area where they live and where they can work together (with services) to make improvements.

As part of developments, there is a conversational tool to enable a holistic and asset based approach when talking to individuals and families. This will be available electronically by December linking to the Bury Directory for information, advice and support.

In response to a question from the Board, KY advised that the aim is to involve volunteers in the hubs.

**3.5 Bury CYP Integrated Commissioning Framework (LJ)** *paper provided*  
LJ explained as part of the Integration of Health & Social Care (and GM Devolution), work is being undertaken to identify which services would be better commissioned through an integrated commissioning framework (with pooled budget). This will have a strong focus on prevention and outcomes. Work to be complete by the end of March 2017 includes mapping of provision, a comprehensive assessment of need and development of a Single Outcome Framework. LJ is working with HW to ensure young people's participation. The work is being overseen by the Health & Wellbeing Board.

**3.6 Single Outcomes Framework (LJ)**

To evidence impact and making a difference a Team Bury Single Outcomes Framework is being developed. This follows the Outcomes Based Accountability Approach (used by Children's Trust). The framework is being developed using Team Bury priorities and outcomes, identifying performance measures for Early Years, Younger People, Working Age and Older People's life courses, and top tier indicators to enable Team Bury to monitor improvements. Turn the curve discussions will be held understand the story behind the data and find ways to make improvements. Software has been purchased to support this approach and plot progress.

**3.7 Changes to Safeguarding Board (MC)**

MC advised that one of the proposals in the Children & Social Care bill currently going through Parliament, is that Safeguarding Boards become non-statutory and that a new statutory framework be introduced giving local partners the freedom to decide how they operate to improve outcomes. The 3 key partners will be local authorities, police and the CCG, who will be required to make and publish a local safeguarding plan. MC stressed the importance of Bury Safeguarding Board not losing its current range of partners. The Safeguarding Board recently held a development day (including young people) where the view was Board should keep its current structure but look at the way it works and rationalise the number of sub groups; also to look at what can be done at GM level.

ML added that the bill enables areas to work together in clusters, but still requires independent oversight (ie, independent Chair). ML also noted that an amendment to the Bill is being sought so that all agencies are responsible for corporate parenting.

**4. Youth Cabinet and Circles (HW)**

HW advised that Friday 18 November is take-over day, when young people take over public services for the day. This year young people are looking at how they would spend the money if they held the Council's purse strings. They are also 'taking over' the IRO (Independent Reviewing Officers) Service.

A comprehensive Circles report has been sent to Board members and the report will go to the Local Transformation Plan/Children's Trust Operational sub group and HW also wishes to take it to BASH. Some examples of work that responds to what young people said (in the You Said , We Did section of the report), is that a young

people's advisory group will help to ensure that the Bury Directory is young people friendly, and that an e-safety day for pupils (and separately for teachers) is being planned.

With regard to the issues around public transport, it was noted that this is a regular theme where it is hard to make progress. EM recommended that the information be passed to Cllr Jamie Walker and Cllr Noel Bailey and to ask Cllr Walker to assist in flagging up these issues to the new Mayor of Manchester, with a view to a possible travel conference.

**Actions:** Circles of Influence report to BASH (HW/MC)  
CofI report to CT Ops/LTP Stg Gp (HW/LD)  
CofI transport issues to Cllrs walker and Bailey (HW/EM)

## **5. Children & Young People's Plan – updates**

### **5.1 Alcohol & Substance Workshop** (LD) *papers provided*

LD explained that the August CT Ops Group was held as a Turn the Curve workshop to look at how to make progress against Priority 3, and coming up with good ideas to make improvements. A small working group is taking forward the ideas, and reporting into Children's Trust Operational Group.

The main proposal is to run a second Turn the Curve workshop for schools, police, etc. This will be aligned to Bury East hub (and involve primary and secondary schools in Bury East) early in 2017. Examples of other ideas being taken forward is that Trading Standards are reinforcing the message about the law around proxy sales; work through Purple Flag to increase vigilance re the age of young people purchasing alcohol; and to produce a short film involving children/young people (possibly via Holding Families). A strong theme for the second workshop is how to involve young people in addressing the issue.

There was some discussion, and LJ noted that difficulties in addressing national issues around minimum price and making the 9.30pm watershed for advertising earlier. She suggested that this could be something that young people and adults could lobby government to address.

### **5.2 Emotional Health & Wellbeing** (CT) *papers provided*

In addition to information in the report, CT advised that Michael Hargreaves has been appointed as Project Manager, taking over the LTP work from Pauline Roberts. A major area of work is to refresh the Local Transformation Plan. A GM approach was taken to the refresh due by 31 October, with a GM wide document incorporating information from each CCG area. However a full local Refresh has to be complete by 31 March 2017, clearly setting out where we are now, where we need to get to and how we will evidence we are making a difference and including baseline data, workforce and finance projections. MH is setting up a task & finish group to work on this, which will report into LTP Steering/CT Ops Group.

CT was asked how it will be decided what is done locally and what at GM level and how will this affect funding. CT attends a GM CCG group and explained that this is being looked at there and that some of the funding will be used to pump-prime activity. Governance arrangements are also being clarified.

### **5.3 Network activity to meet Priorities (LD)**

LD advised to improve communications, she has introduced Children's Trust weekly e-mails which summarise information that has come through, relevant to all organizations working with children and young people. This was partly in response to the gap left by B3SDA, who used to send out a weekly information news-sheet to all 3<sup>rd</sup> sector organisations but the CT weekly e-mail is only for cyp information. It has been received well, especially by 3<sup>rd</sup> sector organisations.

LD provided a breakdown of attendances at lunchtime learning sessions over the past 12 months, amounting to more than 500 people from a wide range of organisations. Sessions are generally very well attended, and repeated where they over-subscribed. LD gave a breakdown of the numbers attending from CT partner agencies. With regard to low police attendance, JM provided LD with a named contact to help increase engagement. An early morning session will be trialled in January (a repeat of the Self Harm session) in response to a suggestion by schools.

### **6. Ofsted Action Plan (JG)**

JG advised that Ofsted are coming in January/February 2017 to monitor progress against the Ofsted Action Plan. There has been some good progress, and plans for a Through Care Team which will improve transition support have been approved. As part of this work, young people from age 14 will have the same worker – this could be up to the age of 25.

Progress around Leaving Care includes the development of an Independent Zone at the new Kershaw Centre to support young people to gain the skills they need. Lack of suitable accommodation continues to be an issue where more work needs to be done.

Post Meeting note: Anne Gent e-mailed good news that that the Care Leavers Protocol Agreement between Jobcentre Plus and Bury Children's Social Care/Bury Extra Mile is now in place. This document should confirm the close working partnership and ensure the Care Leavers receive a joined-up, wrap around service.

### **7. Open Forum and Any Other business**

#### **7.1 Bury Commission of Life Chances (MC)**

MC noted that the Commission was set up in September, chaired by Phil Collins, Times columnist and former Bury man. The Commission aims to ensure that schools, colleges and companies work together so that young people can maximize their potential and employment opportunities. A number of open sessions have been arranged, and currently in talks about how to involve young people. A report on progress is due in February. Further information is included in CT weekly e-mail sent out 10.11.16.

#### **7.2 Any other issues**

There were no other issues.

### **8. Close of meeting**

The next meeting will be at 3pm on 2 March, in Room 0.1,3 Knowsley Place.